California Department of Health Care Services

Providing Access and Transforming Health Capacity and Infrastructure, Transition, Expansion and Development

Frequently Asked Questions

Overview

The Capacity and Infrastructure Transition, Expansion and Development (CITED) Initiative will provide funding to enable the transition, expansion, and development of Enhanced Care Management (ECM) and Community Supports capacity and infrastructure. Applicants (described further below) will be encouraged to coordinate applications with local Managed Care Plans (MCPs) or other entities that they contract with, or intend to contract with, to provide ECM/Community Supports services. Entities who receive CITED funding will be invited to participate in the PATH Collaborative Planning and Implementation initiative, which may be ongoing in their county or region. Applicants who wish to receive CITED funding must submit an application and funding request to the state's Third-Party Administrator (TPA) describing how they intend to use CITED funding. The DHCS-contracted PATH TPA will support the administration and management of the CITED initiative.

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Updated: April 20, 2023

Background

What is the purpose of the CITED grant?

The purpose of the CITED funding is to **enable the transition, expansion, and development of capacity and infrastructure** for providers, community-based organizations, county agencies, public hospitals, tribes, and others **to provide ECM and Community Supports**.

For further information regarding ECM, please review the CalAIM ECM Factsheet.

For further information regarding Community Supports, please review the Community Supports Factsheet.

Who is the Third-Party Administrator (TPA)?

Public Consulting Group (PCG) is the TPA for the four PATH initiatives that are authorized under the 1115 demonstration waiver, including:

- Technical Assistance Marketplace (TAM)
- Collaborative Planning and Implementation Program (CPI)
- Capacity and Infrastructure Transition, Expansion and Development Program (CITED)
- Justice Involved Planning and Capacity Building (JI)

PCG's responsibilities as the TPA are:

- Review and recommend applications for approval to DHCS
- Serve as the fiscal administrator
- Troubleshoot issues as they arise
- Maintain public-facing documentation
- Collect and review progress reports
- Report on best practices and disbursement of funds

Eligibility

What are the eligibility criteria?

CITED funding is intended to support ECM/Community Support providers or entities that intend to become ECM/Community Supports providers. Thus, Applicants must be actively contracted with an MCP or an MCP's authorized subcontractor or network provider for the provision of ECM or Community Supports, or have a signed attestation letter from an MCP or an MCP's authorized subcontractor or network provider that they strongly intend to contract with the Applicant to provide ECM/Community Supports in a timely manner.

MCPs are not eligible to receive CITED funding.

What types of entities are allowed to apply for this grant?

The types of entities that may apply include, but are not limited to:

- County, city, and local government agencies;
- Providers (including but not limited to hospitals and provider organizations);
- Community Based Organization (CBOs);
- Medi-Cal Tribal and Designees of Indian Health Programs;
- Federally Qualified Health Center (FQHCs); and
- Others as approved by DHCS as a part of the application

What is a CBO?

Community Based Organizations (CBOs) are generally organizations that are nonprofit, mission-driven, and have a connection to and/or expertise with the communities they serve. Their governance typically includes members from within the community. Can Whole Person Care (WPC) pilot lead entities or hubs apply for CITED funds on behalf of providers or CBOs?

If you are a WPC lead entity or hub who does not provide ECM or Community Supports services directly, but contracts with multiple CBOs who are providing those services directly, you may apply for CITED funds on behalf of providers or CBOs. For example, a county agency could request funds on behalf of its individual, contracted providers if those providers meet all other CITED eligibility criteria (including being an approved provider of ECM or Community Supports Services by an MCP). If you are a lead entity or hub applying for funds, you must include the following in your application:

1. Your approach to sharing CITED funds with contracted providers;
2. Confirmation that providers are not receiving duplicative funding;
3. Confirmation that the entity applying on behalf of the providers is not retaining the funds for administrative activities beyond what is permissible listed in the PATH CITED Guidance Memo.

What does it mean to be "actively contracted to provide ECM/Community Support"?

The eligibility criteria for being actively contracted to provide ECM/Community Supports means that the entity is in the process of negotiating a contract as an ECM and/or Community Supports provider with the managed care plan. Or, alternatively, that the potential Applicant has an executed contract to provide ECM/Community Support with the managed care plan or an MCP's authorized subcontractor or network.

If I am a PATH Collaborative Planning facilitator, am I able to apply for CITED funds?

Yes, you can apply if you meet the eligibility criteria.

Can housing developers apply for CITED funding with the intention of expanding onsite services?

Housing Developers are not eligible to apply for CITED funds. Our recommendation for you is to collaborate with CBOs who will need the office modifications to apply for the funding.

Please note, applicants must be actively contracted with an MCP or an MCP's authorized subcontractor or network provider for the provision of ECM or Community Supports or have a signed attestation letter from an MCP or an MCP's authorized subcontractor or network provider that they strongly intend to contract with the Applicant to provide ECM/Community Supports in a timely manner. MCPs are not eligible to receive CITED funding.

Application Process

How do I request funding?

Applicants that wish to receive CITED funding must apply with a specific funding request describing how they intend to use PATH CITED funds. Applicants can apply for CITED funding online during an open application window. The link to the application can be found on the [CITED Website](#).

What is included in the application?

The application will collect the following information from Applicants, at a minimum:

- Relevant experience providing ECM/Community Supports (or equivalent services prior to the start of CalAIM)
- Funding request and intended uses of CITED funds
- Detailed justification for why funds are needed to support transition, expansion and development delivery and/or bolster capacity of support to ECM and/or Community Supports services
- Sustainability approach post-CITED funding
- Description of projected milestones/deliverables for requested CITED funding
- Description of how the Applicant intends to coordinate with MCPs to ensure alignment and avoid duplication of funding
- Description of approach to sustaining items/activities funded via CITED after CITED funding ends
- Description of how funding request will align with CalAIM goals

- Copy of at least one, executed contract in the State of California for activities related to the provision of ECM/Community Supports, or a copy of a signed letter from an MCP, or other entity authorized to contract with the Applicant, stating the strong intent to contract with the Applicant in a timely manner for activities related to the provision of ECM/Community Supports-related activities

When do I apply?

Applications will be reviewed and approved during specified "application windows" established by DHCS. Entities are permitted to apply for funding during multiple open application periods. If Applicants do not receive an award during one application window, they may apply in a subsequent application window.

Applicants can apply for CITED funding during the open window ONLY. Application window dates will be posted to the CITED website once finalized.

What resources are available when completing an application?

DHCS will provide various resources to support Applicants throughout the application process.

Resources available include:

- Technical support by sending an email to cited@ca-path.com or calling (866) 529-7550
- Informational Sessions
- PATH CITED website
- DHCS CalAIM website
- CITED Guidance Memo

Is the application accessible when using my screen reader?

The application is compliant with the Americans with Disabilities Act Standards for Accessible Design. The application is accessible using your screen reader. If you have any problems with accessibility, please contact us at cited@ca-path.com or (866) 529-7550.

Can I submit multiple applications in one round?

No, you may not submit multiple applications in one round. To decrease confusion and avoid duplication, entities may only submit one application per round. Entities are still permitted to apply for multiple rounds, so long as the funding request is not duplicative of funds already approved and/or received.

Can a single application include more than one county?

Yes. Entities can apply for as many counties as they are contracted to provide ECM and/or Community Supports services in. Please be sure that signed contracts show the counties for which the Applicant will be providing services. Although the minimum requirement is only one contract, Applicants are encouraged to submit all contracts that are relevant for their application.

For entities who have the requisite attestation to contract to provide ECM and/or Community Supports services, the letter of attestation should list the counties the provider will be providing services for.

Do we need to attach all contracts with all MCP's?

The minimum eligibility requirement is that the applicant upload either one executed contract or letter of intent. Only the signature page(s) of the contract is required. However, we recommend that contracts for all counties that you are requesting funding for are included, and it is clearly demonstrated that the contract is for Enhanced Care Management and/or Community Supports.

Can I apply again in a subsequent round if my project was denied in a previous round?

Yes, if Applicants do not receive an award during an application window, they are encouraged to apply in a subsequent application window. The TPA will provide written feedback to the Applicant describing why their application was not approved. Before reapplying, review the following criteria and the written feedback to determine ways to improve the overall application score:

1. The application is completed in full and all necessary attestations and certifications are signed.
2. The business entity is qualified to do business and is in good standing in the State of California.
3. The applicant attests and demonstrates that the funding received will only be spent on the permitted uses outlined in the "Application for CITED Funding."
4. The applicant describes the approach to sustainability, including a sustainability plan for activities/items/staff post CITED funding.
5. The funding requested will align with the goals of CalAIM and not duplicate or supplant reimbursement from other sources.
6. The request for funding is appropriate and is reasonable in cost compared to projects within the same region and the same grouping of permitted uses.
7. The request for funding will describe how CITED funds will be used with a budget detailing specific information (i.e., FTEs, hire justification, salary amount, etc.)

8. The applicant serves a population that has been historically underrepresented or underserved.[1]
9. The applicant has an existing contract to provide ECM or Community Supports or has a signed attestation letter from an MCP or an MCP's authorized subcontractor or network provider with the Applicant that they intend to contract with the Applicant to provide ECM or Community Supports in a timely manner.

Is there a limit on the number of words used to justify each item in the application/CITED Budget Template?

The application text boxes have word limits between 100 and 500. The word limit is under each text box and counts as the Applicant enters information. Applicants should make sure to provide enough content and detail to justify their ask.

Besides the executed contract, are there other documents that applicants are required to submit?

Although no additional external documents are required, when applicants apply for CITED funding, they will be **required to attest that they will not use CITED funding to duplicate or supplant other funding sources or programs** (e.g., CalAIM Incentive Payment Program [IPP], MCP reimbursement, or other state/local funds). Funding recipients will also be required to attest to non-duplication and supplantation on an ongoing basis as part of regular progress reports submitted to DHCS. As part of their applications, entities must describe how they intend to coordinate with MCPs to ensure alignment and avoid duplication of funding, and what (if any), other funding sources they have received for their funding request.

If awarded funding during Round 1, could subsequent applications be submitted for additional rounds?

Applicants can apply for all funding rounds ensuring that there is no duplication of requests.

Will I be contacted throughout the application process?

When you submit your application, you will receive a confirmation email at the address provided in the application. During the application and review window, the TPA or DHCS

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[1] Examples of populations that have been historically underrepresented or underserved may be found in the White House "Executive Order On Advancing Racial Equity and Support for Underserved Communities Through the Federal Government", and include for example: Black, Latino, and Indigenous and Native American persons, Asian Americans and Pacific Islanders and other persons of color; members of religious minorities; lesbian, gay, bisexual, transgender, and queer (LGBTQ+) persons; persons with disabilities; persons who live in rural areas; and persons otherwise adversely affected by persistent poverty or inequality. Other populations may be considered as underrepresented or underserved.

may contact the person listed on the application for additional information or clarification.

Once I submit my application, will I be able to revise it?

Once an application is submitted, it cannot be revised during an open application window period, unless a revision is requested. Applicants will be able to withdraw their previously submitted application and resubmit a new application.

When completing your application, you may save the application and come back later to edit and submit. Before submitting your application, review it thoroughly and carefully to ensure that all questions are complete, and the correct attachments are uploaded.

Revised applications may be allowed during the review process, after the application window period has closed, at the discretion of DHCS.

Can I withdraw my application after submission?

During an open application window period, Applicants may withdraw their application. The contact person listed on the application must immediately reach out to cited@ca-path.com and request in writing the withdrawal of their application.

How will my application be scored?

During open application windows, the PATH TPA will collect, review, and evaluate applications according to criteria developed by DHCS, and then recommend applications for final DHCS approval. DHCS will ultimately determine which applications are approved. Criteria for evaluation may include, but are not necessarily limited to:

- Clearly defined justification and statement of need for CITED funding that aligns with CalAIM goals;
- Description of how CITED funds will be used with a budget detailing specific information (i.e., FTEs, hire justification, salary amount, etc.) and the reasonableness of funding amount requested for stated need;
- How the Applicant intends to coordinate with MCPs and other stakeholders to ensure alignment and avoid duplication of funds;
- Approach to sustainability, including a sustainability plan for activities/items/staff post CITED funding;
- Whether the Applicant serves a population that has been historically underrepresented or underserved; and

- Alignment with county level allocation targets, as appropriate.[2]

What happens after we submit our application?

Applications will be reviewed and approved during a specified review period, after the application submission window closes. For example, Round 1 of applications were accepted between August 1, 2022, and September 30, 2022. Therefore, the review period began on October 1, 2022. The PATH TPA will collect, review, and evaluate applications according to criteria developed by DHCS, and will make recommendations for DHCS approval. During the review period, the PATH TPA or DHCS may reach out to the contact person listed on the Applicant's application for additional information or clarification.

DHCS will ultimately determine which applications are approved. If an application is not approved, the PATH TPA will provide written feedback to the Applicant describing why their application was not approved. If that information is not clear, the PATH TPA will be able to meet with the applicant to provide clarity and any needed technical assistance.

How much funding is available?

Providing Access and Transforming Health (PATH) is a five-year, $1.85 billion initiative to build up the capacity and infrastructure of on-the-ground partners, such as CBOs, public hospitals, county agencies, tribes, and others, to successfully participate in the Medi-Cal delivery system as California widely implements Enhance Care Management and Community Supports and Justice Involved services under CalAIM. CITED is one of the four PATH initiatives and will only receive a portion of the $1.85 billion. CITED funding will be offered in four rounds between 2022-2026. During Round 1, $207 million was awarded to CITED applicants.

How much will my project be awarded?

From CITED Round 2 onwards, no one Applicant can receive more than 10% of the total CITED funding allocated for a particular round, and Applicants will be limited to receiving no more than $25 million in CITED funding across all rounds. DHCS may modify these caps at its own discretion.

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[2] DHCS defines target allocation amounts for each county for each application window of CITED. These targets encourage an equitable distribution of PATH funding for entities across the state. These targets are primarily used by DHCS to identify parts of the state that may be under-applying for PATH funding, and these targets are not hard caps on the amount of funding that can be distributed to entities in a particular county. Allocations are based on a variety of factors assessed at the county level, including Medicaid enrollment, managed care plan revenue, and measures of housing access. Non-WPC counties receive an upward allocation adjustment to account for historical administrative and delivery system infrastructure funding provided to WPC counties. Multi-county funding requests proportionally count towards the target allocation amounts. The TPA is responsible for monitoring the amount of funding administered to each county and proactively supporting entities in counties that are not on track to hit target allocations.

Will funding awarded be all or nothing, or could a portion of the amount requested be awarded?

DHCS and its contracted TPA reserve the right to make partial awards for CITED funding requests as deemed appropriate considering funding availability, identified gaps and reasonability.

How will the funds be distributed?

As part of the application and terms and conditions process, Applicants will be required to define interim and final milestones that align with their budget request. Approved Applicants will be responsible for submitting quarterly progress reports to the TPA, until final project milestones are met. **Schedules for CITED funding disbursement will be memorialized in the terms and conditions between the Applicant and the TPA. The TPA will distribute funding to approved Applicants following achievement of the milestones described in the terms and conditions.**

For funding requests, DHCS expects the applicant to articulate thoughtful milestones that can be used to assess progress in implementing the activities described in the application. When appropriate, funding may be disbursed in a phased approach upon completion of project specific milestones documented in CITED applications.

How will I receive the funding?

Applicants will receive payments through Direct Deposit. Applicants will select their preferred payment method when submitting their banking information in the Award Notification Packet.

Funds will be disbursed using electronic payment. You will provide your bank routing number and account number, and funds will be directly deposited into your account.

How long is the grant funding period? For what duration may I request funds for?

Applicants have **up to two years** to spend grant funds. Although funding is based on the milestone dates provided in the application, Applicants **may only request funds for up to two years** consistent with the ending of DHCS' 1115 Waiver.

Are these funds taxable?

Yes, these funds are taxable.

Will I be audited?

Funding recipients may be subject to an audit. Funding recipient should maintain detailed project-related documents to prepare for an audit and meet quarterly reporting requirements.

What type of financial documentation should I maintain so I can prepare for an audit and meet reporting requirements?

Recommended documentation may include, but is not limited to:

- Budgets
- Program reports
- Receipts for project-related expenditures

If a grant recipient does not meet the quarterly reporting requirements, funds may be held until reporting is current. DHCS or the PATH TPA may also conduct spot audits as needed to ensure that CITED funds are being used and reported appropriately.

If our organization was already awarded Incentive Payment Program (IPP) funds, can I still apply for CITED?

Requested funding should, when possible, complement but should not duplicate funding received from MCPs via Incentive Payment Plan or any other DHCS advised grant/incentive payment. When Applicants apply for CITED funding, they will be required to attest that they will not use CITED funding to duplicate or supplant other funding sources or programs. Funding recipients will also be required to attest to non-duplication and supplantation on an ongoing basis as part of regular progress reports submitted to the PATH TPA and/or DHCS. Applicants will be required to explain how CITED funding will complement and enhance, but not duplicate, other federal, state, and local programs in the CITED applications and regular progress reports.

Can I apply for CITED funding if I am also receiving reimbursement from a Managed Care Plan (MCP) for the provision of ECM and Community Supports?

CITED applicants must attest that any funding received through CITED is not duplicative with other funding sources, including MCP reimbursement for ECM/Community Supports, and that they will take all necessary steps to prevent duplication of funding. **CITED is not intended to cover financial losses incurred due to negotiated reimbursement rates with MCPs or other entities for the provision of ECM and Community Supports**.

However, DHCS recognizes that there is a ramp up period required to hire and onboard staff involved in the provision of ECM and Community Supports. CITED funding can be used for salary support for staff members until they reach their expected panel size/case load. Once the applicant receives CITED funding, it is essential that the grantee ensures non-duplication with MCP reimbursement and notify DHCS if or when CITED funding becomes duplicative to determine next steps. All CITED funding requests for salaries must still abide by the guardrails outlined in the CITED Guidance Memo and the salary questions in this FAQ.

How many grants does DHCS expect to approve in each round?

The number of awarded grants depends on the amount of approved funding requests. Approvals will not be contingent on the quantity of applications, but the quality of the application and funding priorities based on previous CITED rounds and existing infrastructure. Approval or denial of applications and amounts will be determined by DHCS.

Funding Uses

Once my budget is approved, what can I spend the funds on?

Funds should only be allocated to activities defined in the grant budget, which was submitted to DHCS in the application and are DHCS-approved. Detailed documentation of funds and receipts must be tracked and submitted to the PATH TPA. Review the CITED Guidance and Impermissible Uses List for further clarification on permissible and impermissible activities.

Can CITED funding be used for staff salaries?

Yes, CITED funding may be used to support staff salaries on a time-limited basis for administrative or service-related positions necessary to support delivery of ECM or Community Supports under certain conditions and within certain guardrails as outlined below:

- For staff positions geared towards ECM or Community Support service delivery. CITED funding may only be used to support salaries for new positions, or existing positions with new responsibilities where at least 60% of the FTE is directly pertinent to supporting delivery or administration of ECM or Community Supports.
- For non-service delivery positions such as accounting and data positions, the 60% FTE requirement is not applicable. CITED funding may be used to support salaries for new positions or existing positions with new responsibilities where any percentage of the FTE is directly pertinent to supporting delivery or administration of ECM or Community Supports.
- Funding for salary support may only be requested for the portion of FTE that is directly pertinent to supporting delivery or administration of ECM or Community Supports. For example, an applicant may not request funding for 100% FTE for a position where only 75% of the FTE is pertinent to delivery or administration of ECM or Community Supports.

- CITED funding for salary support will be capped at 18 months in duration for new positions or 12 months in duration in most cases for existing staff that are assigned new ECM and/or Community Supports responsibilities.
  - If an entity is seeking salary support for an existing position with new ECM and/or Community Supports responsibilities for more than 12 months, then they must submit a justification and include in their application a financial analysis that describes when the entity anticipates the staff member to be fully onboarded and staffed on ECM and/or Community Supports responsibilities for the new position.
- Requests for salary support must be reasonable relative to salaries for similar positions within the region.
- CITED funding for direct salary support may include costs associated with fringe benefits, subject to the guardrails enumerated above. Refer to the CITED guidance for additional information on salary support including fringe benefits.
- Organization is subject to the same indirect rates (5%) and staffing guardrails as all other CITED applicants (see page 11 of CITED Round 2 Guidance for additional information on indirect rates and staffing guardrails).
- Applicants must provide a clear sustainability plan for the position once CITED funding ends.

Is there room to negotiate the 5% indirect cost rate?

The 5% indirect cost rate is non-negotiable.

Would it be considered duplicative if a provider receives CITED funds for new staffing costs and bills the health plan for services provided by those staff?

Yes, this is duplicative. CITED applicants must attest that any funding received through CITED is not duplicative with other funding sources, including MCP reimbursement for ECM / Community Supports, and that they will take all necessary steps to prevent duplication of funding.

Can funding be retroactive?

Yes. Please note that DHCS will review such requests on a case-by-case basis and reserves the right to reject retroactive funding requests or to approve them at a lesser amount than the entity's initial investment or the Applicant's requested amount. CITED applicants may request retractive funding from January 1, 2022 until the release of applications for the round of CITED funding for which the entity is applying. Any request for retroactive funding for salary support, will be considered part of the allowable maximum total 18 months of salary support funding across all CITED rounds.

Retroactive funding requests will be subject to strict guardrails and requirements. Retroactive funding requests must:

- Be limited to the same permissible uses as other CITED funding
- Be vetted against the same evaluation criteria as other CITED funding requests
- Not be provided for more than a 12-month period
- Include attached receipts, invoices, or other detailed documentation of the historical investments for which retroactive funding is sought
- Be subject to the same oversight principles as other CITED requests as described in the Initiative Oversight section below, including not duplicating or supplanting other federal, state, or local funding sources

Can funding be utilized for Community Health Workers or Promotores Programming?

Yes, this is allowable if the Community Health Workers (CHW) or Promotores Program activities and funding request align with the goals and requirements of CITED. All funding requests related to CHW or Promotores must include a description of how funding will not be duplicative of any payments to providers for the CHW benefit.

May PATH CITED funds be used hire a consultant?

DHCS launched a PATH Technical Assistance Marketplace in early 2023. Through the Marketplace, entities will be able to apply for customized assistance including to support program planning to enable providers to participate in ECM. Please first leverage the Technical Assistance Marketplace rather than seeking CITED funding to support this effort as CITED funds should be used as a last resort for hiring a consultant.

Can funds be used for direct reimbursement of services?

Funding cannot be used for direct reimbursement of services. The initiative will provide funding to enable the transition, expansion, and development of ECM and Community Supports capacity and infrastructure. Applicants will be encouraged to coordinate applications with local MCPs that they contract with or intend to contract with to provide ECM/Community Supports services.

Examples of direct reimbursement of services include, but are not limited to:

- Housing deposits for individuals transitioning to permanent housing who have been experiencing homelessness
- Non-emergency medical transportation to medical appointments
- Legal partner that supports the legal needs of our ECM patients (e.g. related to housing transition/navigation/sustaining services)
- Moving costs

- Direct ECM participant financial support including rental support and purchasing basic housing necessities
- Services that would otherwise be paid for by Medi-Cal

For purchasing IT Infrastructure, are there specific restrictions/guidelines of what can get purchased?

For the purchasing of IT Infrastructure, the funding request will need to be reasonable with strong justification that **aligns with the use of CITED funds**. The requested funding amount should be in alignment with what you need to achieve your milestones. Applicant will also need to include the approach to sustaining items/activities funded via CITED after CITED funding ends.

If we are requesting funding for software, can we also request funding for the ongoing licensing fees and for how long?

Approval of ongoing licensing fees may be considered at the discretion of DHCS based on feasibility. The Applicant will need to include the approach to sustaining items/activities funded via CITED after CITED funding has ended. Items that are not sustainable beyond CITED funding may not be approved. CITED funds may be used for modifying, purchasing and/or developing the necessary referral, billing, information exchange, reporting or other infrastructure and IT systems, to support delivery of ECM or Community Supports.

What can't the funding be used for?

CITED funds cannot be used to support infrastructure and capacity that are duplicative of other sources of PATH funding, or other federal, state, or local funding sources. CITED funds also cannot be used to supplant funding from other federal, state, or local programs. CITED funds may complement but should not duplicate funding received from MCPs via the Incentive Payment Program. DHCS retains authority to determine additional impermissible funding uses. Review the Impermissible Uses List for a complete list of impermissible funding activities.

Sample Uses of Funds

The table below provides select examples of activities that may be funded using CITED funds. The table is meant to be illustrative and is non-exhaustive.

Category	Sample Activities (not exhaustive)	Ineligible Activities (not exhaustive)[3]
Increasing Provider Workforce	• Assessment of current organizational capabilities, infrastructure and systems, and capacity to deliver ECM/Community Supports • Identification of critical gaps and needs to be addressed for seamless provision of services to enrollees to ensure successful ECM/Community Supports participation • Hiring, recruiting, onboarding, and training staff that will have a direct role in the execution of ECM/Community Supports responsibilities, including those serving Justice-Involved individuals post-release • Increasing capacity to deliver new services/programs above and beyond	• Activities that are not related to the implementation of ECM/Community Supports • Activities for which other federal, state, or local funding is available and allocated for use for the same purposes • Using CITED to support staff salaries for individuals who spend less than 60% FTE on ECM/Community Supports (unless otherwise approved by DHCS) • Activities that are related to the delivery of pre-release services for Justice-Involved individuals *(please see PATH JI Capacity Building for funding opportunities)*

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[3] A more comprehensive list of impermissible uses of CITED funding can be found in the Impermissible Uses List.

	current capabilities (e.g., offering a new Community Supports not previously offered under WPC) • Increasing the number of community-based care managers that will provide ECM services to Justice-Involved individuals post-release	
Modifying, purchasing and/or developing the necessary clinical, referral, billing, data reporting or other infrastructure and IT systems, to support integration into CalAIM	• Supporting health information exchange between entities responsible for providing ECM and/or Community Supports services • Supporting the implementation of a closed-loop referral system • Enhancing existing systems to support core monitoring/data reporting needs • Transitioning former WPC Pilot infrastructure for integration into ECM/Community Supports and other managed care contracted services • Modifying existing IT systems to support the provision of ECM services to Justice-Involved individuals post-release	• Enhancing internal data reporting systems • Ongoing IT system licensing fees not specific to ECM/Community Supports • Unreasonable or excessive technological equipment for in-office and field staff

Providing upfront funding needed to support capacity and infrastructure necessary to deliver ECM and Community Supports services	• Modifying existing physical infrastructure of ECM/Community Supports provider sites that are essential for an organization's capacity to deliver ECM/Community Supports (e.g., replacing infrastructure that refrigerates fresh food) • Purchasing hardware or office equipment necessary to support delivery of ECM/Community Support services or serve current or yet to be launched populations of focus (e.g., children, Justice-Involved individuals, long-term care, etc.)	• Real estate investments • Providing "non-essential" equipment to serve clients (e.g., plants, artwork) • Ongoing utilities payments
Evaluating and Monitoring ECM/Community Supports service capacity to assess gaps and identifying strategies to address gaps	• Staff time devoted to evaluating and monitoring (e.g., conducting a community health needs assessment to identify where there are gaps in capacity for certain Community Supports or ECM services for current or yet to be launched populations of focus (e.g., children, Justice-Involved individuals, long-term care, etc.)	• Evaluation and monitoring not related to ECM or Community Supports

Developing a plan to conduct outreach to populations who have traditionally been under-resourced and/or underserved to engage them in ECM/Community Supports	• Staff time devoted to development of an outreach plan • Funding to hire contractors or vendors to support plan development	• Direct services or other services that would be paid by MCPs

Note: Applicants must consult and confirm with MCPs that activities are non-duplicative (i.e., direct services paid by MCP should not be within CITED funding request)

Award Process

When will awards be announced?

After the application round has closed. Should there be any changes to the timeline, Applicants will receive a communication with the update.

How will Applicants be notified of the decision?

Applicants will be notified via email, to the contact person listed in the application, whether the application has been approved or denied for the concurrent round of CITED funding.

If my application was approved, what's next?

Applicants will be notified via email. Approval notifications will include the next steps in the CITED funding process along with the Terms and Conditions for acceptance of the CITED funding. The Terms and Conditions will include attestations for the Applicant to sign prior to the release of CITED funds.

Will there be an opportunity for budget adjustments after the award approval?

Applicants should communicate all requests for modifications to activities, funding, or milestones to the PATH TPA. Follow up will occur as needed.

Will funding be impacted if there is a change to a submitted milestone or if a stated milestone is not reached?

Applicants should communicate all requests for modifications to activities, funding, or milestones in their quarterly progress reports to the TPA. All requests will be reviewed for final decision.

What information will I be required to report, and how frequently?

Funding recipients must provide **progress reports** to the TPA on a quarterly basis. Progress reports will be tracking progress towards milestones/metrics documented in CITED applications. These progress reports will include the following, at a minimum, in addition to other information requested by DHCS:

- Narrative description of achieved milestones, as defined in the Applicant's application, or progress towards milestones during the reporting period;
- Reporting to inform progress towards standardized performance metrics;
- High-level summary of how funds were spent during reporting period;
- Description of activities/milestones that were not achieved as expected during the reporting period, and an explanation indicating why they were not achieved, and how they will be achieved in subsequent progress reports;
- Requests to modify activities/milestones and the budget, as needed, including the rationale for modification;

- Attestation of non-supplantation of PATH funding with other federal, state and local funds on an ongoing basis, and how PATH funds complement or enhance existing programs but do not supplant existing funding; and,
- Attestation of non-duplication of PATH funding with other federal, state, and local funds on an ongoing basis.

The TPA will also track and report funding on a routine basis to DHCS.

Other

Are these Federal funds? If so, what is the Catalog of Federal Domestic Assistance number (CDFA)?

Yes, California's Section 1115 waiver approved by the Centers for Medicare & Medicaid Services (CMS) authorized Providing Access and Transforming Health (PATH) initiative to maintain, build, and scale services, capacity and infrastructure necessary to ensure successful implementation of CalAIM. The CFDA number for this fund is 93.778.