

Providing Access & Transforming Health



Alameda CalAIM PATH Collaborative March 15, 2024

Welcome! Please introduce yourself in the chat with your name and organization.

Today's Agenda



#	Agenda Topic	Approximate Time
1.	Welcome	5 minutes
2.	Follow-ups from February meeting	5 minutes
3.	New Resource: DHCS PoF Spotlight on ECM For Individuals Experiencing Homelessness	5 minutes
4.	ECM and Community Supports for Individuals Experiencing Homelessness in Alameda County	60 minutes
5.	MCP Updates	20 minutes
6.	Update on Resources and Events	10 minutes
7.	Quick Feedback: Ideas for April In-Person	5 minutes
8.	Optional Office Hours	~30 minutes ²

CPI Initiative Survey Feedback



Which ECM topics would you like covered in future meetings?	Which CS topics would you like covered in future meetings?
"All things referrals"	"Community-based referral strategies"
"Capacity needs for ECM providers to increase enrollment"	"Care coordination between ECM and CS providers"
"Supporting individuals disproportionately at risk for homelessness based on race/ethnicity"	"Keeping homeless members better engaged"

2024 Aim & Priority Objectives



Aim Statement: Between January 1, 2024 and December 31, 2024, the Collaborative aims to increase the number of eligible members who are authorized for ECM by 15% and increase the number of Community Supports authorizations by 15%. The Collaborative will also track this progress by PoF.

Priority Objectives:

Build resources and relationships to drive community referrals to ECM and Community Supports

Strengthen ECM and
Community Supports
provider capacity through
tools, job aids, and
education

Facilitate relationship building between providers, plans, and referral partners





Follow-ups in progress:

- Inviting MCP Foster Care Liaisons to Collaborative meetings
- Reviewing processes with MCPs for updating authorized caregiver information for foster parents
- Elevating to DHCS that important parent information is not shared with MCPs
- Sharing resources on how different Medi-Cal services for foster youth can be combined



DHCS Spotlight on Children and Youth



Highlights:

- What does ECM delivery look like for children and youth?
- How does it link with other programs, particularly the CHW benefit and dyadic services?
- Example cases/vignettes

Access the resource **here**

How Do Children and Youth Access ECM?

Access to ECM can be created in multiple ways.

- » Eligible Members may be referred to the Medi-Cal MCP by a **provider**, **case manager**, **or other professional already serving the child or youth**.
 - DHCS expects MCPs
 to source most ECM
 referrals in this way.
 Since children and
 youth with complex
 needs are usually
 already being served
 by at least one health
 care or social service
 delivery system, DHCS
 expects almost all
 children and youth to
 access ECM this way
 in the first few years of
 the program.



 Community-based service providers are encouraged to identify and refer eligible children and youth to their MCPs for ECM, whether or not referring providers are themselves serving as ECM Providers within the MCP contracted network and/or service area.

DHCS Spotlight on Individuals and Families Experiencing Homelessness



Highlights:

- ECM delivery strategies
- Approaches to outreach and engagement
- Example cases/vignettes

Access the resource here

Outreach and Engagement for Individuals Experiencing Homelessness

Outreach is an essential—and complex—part of delivering ECM for the Individuals and Families Experiencing Homelessness POF. In order to successfully engage Members in the benefit, ECM Providers must engage with Members in their communities, which can include shelters and public spaces and may be complicated by frequent relocation.



ECM outreach teams may include community health workers (CHWs) and other staff with lived experience of homelessness and/or housing instability, especially for staff supporting field-based outreach and engagement. Moreover, street medicine providers and homeless navigation centers may be well-positioned to conduct

outreach and engage with Members who are experiencing



This visual is intended to illustrate how ECM and six housing-focused Community Supports can work in concert to support a Member experiencing homelessness. Members' specific needs will vary, and the availability of specific Community Supports services varies by MCP and county.



ECM Member ...

Is referred by ECM Provider for receive recovery-focused, short-term **ECM** housing

Is referred by ECM Provider to Community Supports Providers who will help them find, secure, and maintain long-term housing

ECM

Provider ...

Provider ...

Overall role in supporting Member: Serves as the key point of contact and coordinator across all the Member's clinical and nonclinical support needs, including (but not limited to) the Member's need for secure, safe, stable housing.

To support housing needs specifically: Identifies need and eligibility for services over time, places referrals for Community Supports that provide specialized housing services, and coordinates with Community Supports Providers to ensure seamless delivery of services.

Recuperative Care Community Supports

Provides interim housing, bed, meals, and ongoing monitoring of medical or behavioral health

conditions. **Day Habilitation**

Provides programmatic support to assist with socialization and adaptive skills.

Short-Term Post Hospitalization Housing Provides interim housing and ongoing supports needed to support recovery and recuperation.

Housing Transition Navigation Services

establish household

spending those funds

(e.g., deposits, utilities,

and assistance in

air conditioner).

"Housing Trio"

Conducts a housing assessment and develops an individualized housing support plan for the Member. Presents housing options to the Member and helps coordinate financial support for security deposits and modifications. **Housing Deposits Housing Tenancy and** Provides funds to

Sustaining Services Provides support with maintaining housing once secured (e.g., identifying and addressing hoarding and other lease violations. education, dispute resolution).





Alameda County Street Health Program Overview



Lucy Kasdin, LCSW, Director Health Care for the Homeless





Health Care for the Unhoused: Alameda County Challenges

9,747 persons experiencing homelessness on one night¹

Unsheltered: 73% (7,135 people)

Sheltered: 27% (2,612 people)

- Large County (740 square miles): both dense urban areas and rural
- Difficult population to engage in health care and building trust takes time





Street Health Program Objectives



Remove barriers to health care services for unhoused Alameda County residents



Prevent deterioration of physical and behavioral health



Appropriate and timely utilization of emergency, inpatient, and crisis health care services



Housing stability through partnership and collaboration with community-based organizations



Increase enrollment in health insurance



Increased income through benefits enrollment and support of disability cases



Services Provided by Street Health



Outreach and Engagement:

- ✓ Trust and rapport building activities
- ✓ Attending to basic needs

Health:



- ✓ Medical assessments and triage
- ✓ Diagnosis and treatment of conditions commonly associated with being homeless
- ✓ Immunizations and health education
- ✓ Health education and linkage to community resources including Behavioral Health and Substance
 Use services



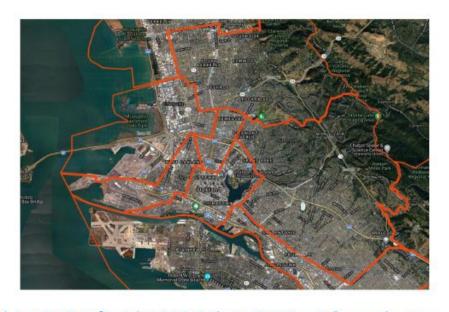
Housing:

- ✓ Coordinated Entry assessment
- ✓ Housing problem solving
- ✓ Connection to available housing resources: Shelter, Rapid Re-housing, Housing flex funds
- ✓ Housing Navigation, housing focused case management



Street Health Team Zones

- Based on best practices for street based medical outreach zones were created, informed by density of unsheltered homeless
- 14 zones were created.
- Each zone has approximately 500 unsheltered individuals.
- Staffing ratio approximately 1:140.
- Geographic model adaptations for urban and rural areas



Interactive map: https://www.google.com/maps/d/edit?mid=1vA3PCKMf2uCdzBQO0JQZkc9m8VTOvwYt&usp=sharing

Services	Street Health: Primary Activities Teams of 4: RN, Unlicensed Social Worker, CHW, 0.3 FTE Provider
Street Health Outreach	 Establish relationship (build trust by assisting with needs: hygiene kits, sleeping bags, water, socks) Provide information on available supports & services Medi-Cal enrollment and retention Obtain consent for ECM and/or Health Services
Enhanced Care Management	 Preliminary assessments for program eligibility (housing, Medi-Cal, GA, SSI, CalFresh, etc) Basic needs screening Develop care plan Refer patient to new supports Provide linkage to new supports and accompany patient to appointment as needed Support patient with meeting care plan goals
Health Services/Primary Care	 Triage nursing assessment Preventive care including vaccinations Wound Care Chronic disease management Address communicable disease

^{*}Street Health Teams work as a team; however, this position leads this activity

Clinical Case Study: M.W.

- ➤ March 2023: Outreached by ACHCH Street Health team.
 - Enrolled in benefits (health insurance, GA, food stamps)
- April 2023: Referred to Psychiatry. Started on an oral antipsychotic, transitioned to a LAI- provided on the street
 - Referred to Intensive Case Manager
- June 2023: Referred to PCP
 - > Treated body lice, coordinated shower, washed clothes
- August 2023: Housed at the Northgate Community Cabins
 - Warm hand-off to an FSP (psychiatry and case management)





2024 Providers

14 Street Health Teams:

More than **25,000 Encounters** annually Almost **3,000 Patients** seen Annual cost of approximately \$6 million

Contractor/Provider	Number of Teams	Zone(s) Served*
Bay Area Community Health (BACH)	2	1,2
Tiburcio Vasquez Health Center (TVHC)	3	3,4,5
Roots	2	6,7
LifeLong Medical Care	6	9,10,11,12,13,14

^{*}Zone 8 no current contract



Questions?





Housing Community Supports



Housing Navigation

Members who are experiencing homelessness or are at risk of experiencing homelessness can receive help to find, apply for, and secure permanent housing.

Housing Deposits

Members receive assistance with housing security deposits, utilities set-up fees, first and last month's rent, and first month of utilities. Members can also receive funding for medically necessary items like air conditioners, heaters, and hospital beds to ensure their new home is safe for move-in.

Housing Tenancy and Sustaining Services

Members receive support to maintain safe and stable tenancy once housing is secured, such as coordination with landlords to address issues, assistance with the annual housing recertification process, and linkage to community resources to prevent eviction.

Coordinated Entry System and CalAIM

Kimia Pakdaman, Lead CalAIM Coordinator

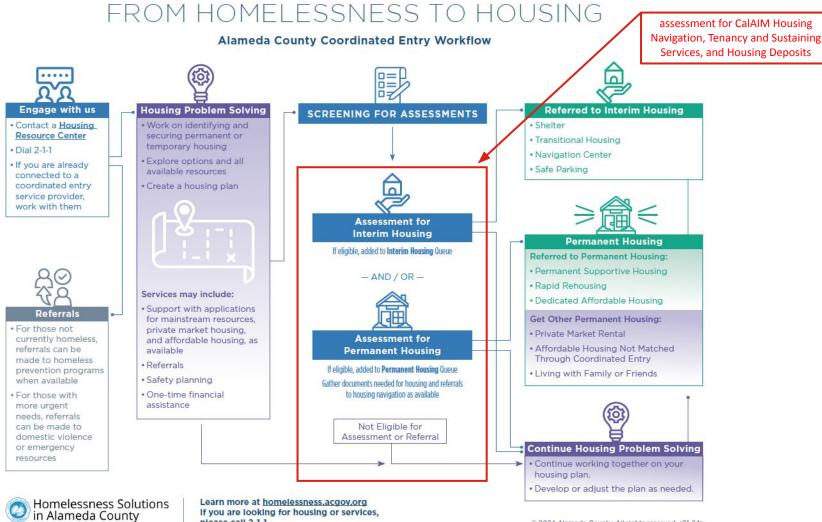
Continuum of Care (CoC)

- A "Continuum of Care" refers to the <u>planning body</u> in a community that addresses homelessness
 - The CoC Board, known locally as the Leadership Board, makes decisions on behalf of this planning body
- The CoC Board collaborates with the following entities to complete its duties:
 - Homeless Management Information System (HMIS) Administrator
 - Collaborative Applicant
 - Coordinated Entry Management Entity
 - Policy & Planning Entity

What is the Coordinated Entry System?

- Coordinated Entry The Coordinated Entry process is an approach to coordination and management of the crisis response system's resources that allows users to make equity consistent decisions from available information to connect people efficiently and effectively to interventions that will end their homelessness.
- The Coordinated Entry System includes:
 - Points of access to resources for people experiencing homelessness
 - Housing Problem Solving
 - Assessment
 - Prioritization for available resources
 - Referral/Matching to Housing/Homelessness Resources
 - Grievance processes





Alameda County Coordinated Entry and CalAIM Community Supports

- Alameda County's Office of Homeless Care and Coordination (OHCC) is the hub or administrator of the three CalAIM Housing Community Supports:
 - Housing Navigation
 - Housing Deposits
 - Tenancy and Sustaining Services
- OHCC works with the Managed Care Plans to identify Community Support-eligible individuals and match them with available resources using the Coordinated Entry System

23

Alameda County Coordinated Entry and CalAIM Community Supports

 OHCC subcontracts with the following organizations/entities to deliver the 3 Housing Community Support services:

Abode	Housing Consortium of the East Bay		
Bay Area Community Services	Insight Housing		
Building Futures	La Familia		
Building Opportunities for Self-Sufficiency	Lifelong		
City of Fremont	LifeSTEPS		
Covenant House	Roots		
East Bay Innovations	St. Mary's Center		
East Oakland Community Project	Tiburcio		
Five Keys	Women's Daytime Drop-in Center		
Fred Finch	two more orgs to be added in 2024		



Behavioral Health





PRESENTATION TO ALAMEDA CAL AIM PATH COLLABORATIVE 3.15.24





Connecting people to hope, 24/7. Multilingual staff assess callers' needs and give referrals from databases of over 2,500 human service programs and 78,000 housing units. Proactive outreach. Critical role in disaster.

Two-way texting 898-211 available Monday-Friday 9:00am – 4:00 pm

211 ALAMEDA COUNTY

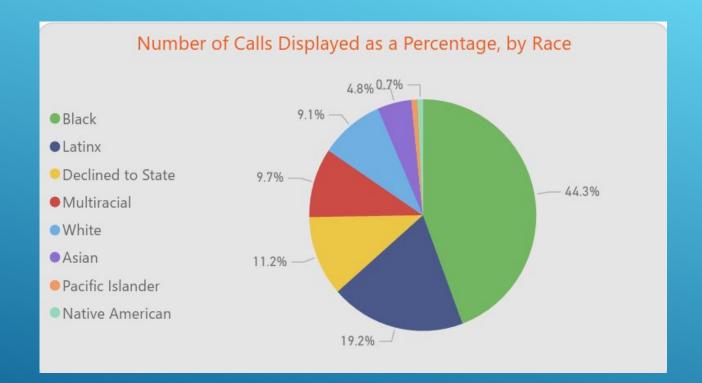


FY 22/23

- 69,660 total contacts
- 113,161 total referrals
- 70% Female
- 51% Living with a Disability
- 26% Single Mothers with Minor Children
- 17% Older Adults
- 99% Low, Very Low, Extremely Low Income



211 STATS





211 STATS



- Housing/Shelter
- Utilities
- Material Goods
- Food
- Legal Services
- Health Supportive Services
- Disaster Services
- Mental Health Assessment & Treatment
- Public Assistance Programs
- Substance Use Disorder Services



TOP NEEDS

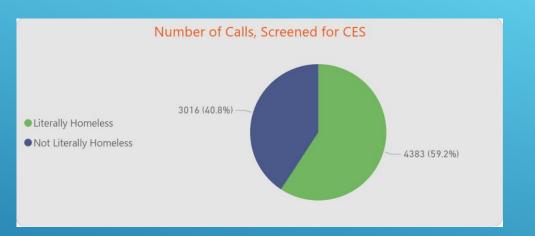


Coordinated Entry System

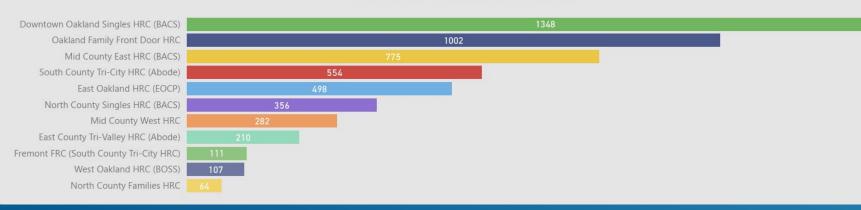
- 211 often the entry point
- Staff determine LH/NLH status
- Transfer LH callers to one of the other access points
- Housing problem solving
- Average length of CES calls: 9 min 34 sec vs. average length of other 211 calls: 6 min 57 seconds

FY 22/23

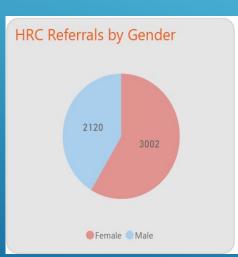


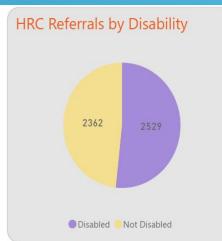


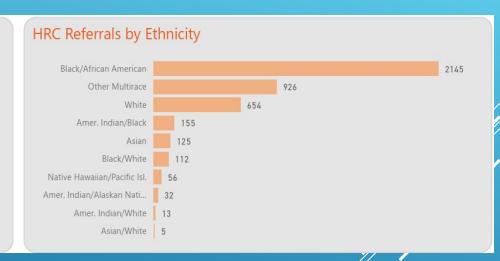
Number of Referrals Made to HRC













Thank you!

Alison DeJung
Executive Director
adejung@edenir.org
510-537-2710 x 514



Providing Access & Transforming Health



Recuperative Care (Medical Respite)

Members with unstable housing who no longer require hospitalization, but still need to heal from an injury or illness, receive short-term residential care. The residential care includes housing, meals, ongoing monitoring of the member's condition, and other services like coordination of transportation to appointments.

Contracted Recuperative Care Providers



Alameda Alliance







Kaiser Permanente







Criteria

amount of time, </4 weeks

What is the criteria for respite?

Must be >/18 years old

Must be willing and able to comply with BACS Respite Program rules and agree to admission to Respite and agree to discharge date

Must be independently mobile and able to self-transfer in and out of bed, in and out of shower, on and off toilet etc. without supervision and/or stand-by assist

Must be homeless or lack adequate housing to support recovery

Must have a medical condition that can be effectively addressed/recovered from within limited

Must be able to perform all activities of daily living independently, including taking medications

Must be able to feed self independently with meals provided

Must be independent with all wound care or have home health in place with 1st visit scheduled and need up to 3/week

Must be a continent of urine and stool

Must be alert and oriented x4 Must not have any skilled nursing needs

Must weigh less than 300lbs.

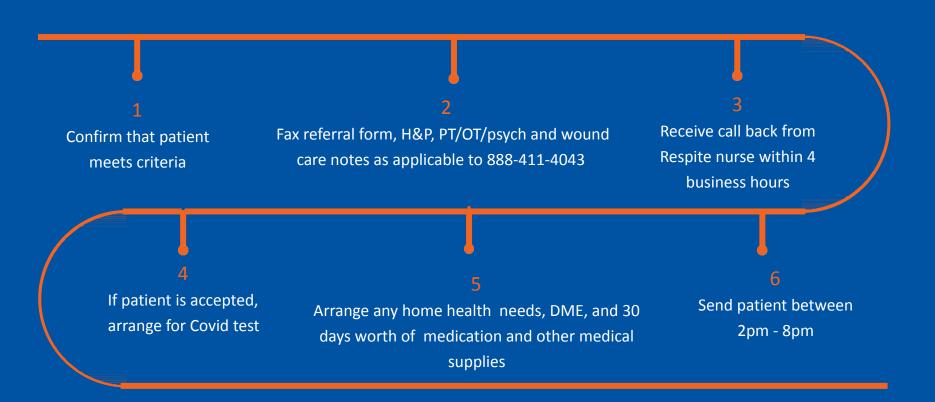


Must not be in the 2nd or 3rd trimester of pregnancy Must not

have any contagious diseases or require isolation

How do you refer a patient to Respite?





Cardea Health

Community Supports: Medical Respite Care

Cardea Health Respite Programs

Cardea Health is an Oakland Based non-profit founded to connect marginalized populations to the clinical and supportive services they need to improve their health, become stably housed in the community, and age in place.

Cardea Health operates clinical services at two respite/recuperative care programs in Alameda County

Fairmont Respite: 34 bed respite -> transitional housing program in partnership with Five Keys and Alameda County Health Care for the Homeless

Eddie's Place: 51 bed program (20 contracted AHS beds, 31 respite): Cardea Health program



Respite Program Clinical Services

Robust clinical staffing:

Nursing care:

Eddie's Place: 7 days a week up to 16 hours a day Fairmont Respite: 5 days a week, business hours

Caregiver support (adjustable)
Eddie's Place: 12 hours a day
Fairmont Respite: as needed

Medical director presence: clinical oversight from medical

providers.

Support for clients requiring ADL assistance:

The need for ADL support is qualifying criteria for Cardea Health respite programs.



Unique services at Cardea Health Respite

SUD treatment services:

Eddie's Place maintains a partnership with Addiction Medicine program from Alameda Health System and Kaiser San Leandro.

Can provide on-site access to Medication Assisted Treatment for Substance Use Disorder and harm reduction services.

Hospice Care

Both respite locations accommodate end of life care for PEH enrolled in home hospice services.

Referral pathway for medically frail housing at Project Homekey







MCP updates

Raiser Permanente Medi-Cal Direct Contract Transition Overview Alameda County PATH CPI Meeting

March 15, 2024



The Kaiser Permanente Mission





Kaiser Permanente exists to provide high-quality, affordable health care services and to improve the health of our members and the communities we serve.

ECM, CS, CHW Network

Three Community-Based Providers have been selected to serve as Network Lead

Multiple Network Lead Entities allows Kaiser Permanente to build a comprehensive network to provide Enhanced Care Management (ECM), Community Supports (CS) and Community Health Worker (CHW) benefits for Kaiser Medi-Cal members.



- Expertise in working with children, youth, young adults, and families
- Model anchored in existing relationships with trusted community-based organizations with a focus and expertise
- in children and youth (includes Counties, Provides upstream assistance for capacity building for Community-Based Organizations



- Current contracted Enhanced Care Management and Community Supports provider with Kaiser
- Statewide presence in both NCAL and SCAL
- Extensive experience in multiple states by Currently prepared to provide CHW partnering with CBOs services in 21 counties with expansion planned to all 32 counties by 2024
 - Strong existing infrastructure to facilitate

business systems with capacity to scale

NLEs serving KP members in Alameda County



- Significant experience as an
- Distinct expertise in supporting "high needs members"
- Well established relationships with local community-based organizations
- Demonstrated understanding of how other Medi-Cal services can be accessed outside of ECM to coordinate and support care by work with Multipurpose Senior Services Program/Assisted Living Waiver programs



How to Submit a Referral for ECM or Community Supports

KP has a no-wrong-door approach for referrals

- Referrals are accepted from any source (members, providers, family, community organizations, etc.)
- Use of the KP referral form is recommended; however, KP will accept any referral form created by another Medi-Cal plan. Simply send the completed form to the same KP email address noted below.
- Referrals may be placed via email or via phone.



Alameda, Contra Costa, Marin, Napa, San Francisco, San Mateo, Santa Clara, Santa Cruz, Solano, Sonoma,



1-833-952-1916 (TTY 711) Monday-Friday (closed major holidays) 9:00 a.m. to 4:45 p.m.



Send completed <u>referral form</u> to <u>REGMCDURNs-KPNC@kp.org</u> with the subject line "FCM Referral" or "CS Referral"



How a community-based organization can serve KP members

KP is working with three NLEs to develop a network of community-based ECM, CS, and CHW providers.

If your organization wishes to become part of an NLE's network, you may send an email message to:



network@fullcirclehn.org

Phone number: 888-749-8877



ILSCAProviderRelations@ilshealth.com

Phone number: 305-262-1292

In your email, please specify the services your organization provides, geography serviced, and population expertise.

*Partners in Care only serves the Southern California region at this time.



For Prospective Providers: Meeting With Full Circle Health Network

Meet Full Circle Health Network



FCHN advances health equity among vulnerable youth & families by serving as a bridge between managed care plans and a cohesive CBO network.



Youth & Families



Receive traumainformed, culturally competent Enhanced Care Management from agencies rooted in their local communities



Providers



Able to focus on core competency of personcentered service delivery while accessing technology, data and ongoing training and technical support



Managed Care Plans



Streamlined access to a nationally accredited, diverse CBO network implementing a high quality, standardized model of care

We meet with perspective providers each week on Thursdays from 12-1pm PST

https://us06web.zoom.us/j/86507421534







Foster Youth Strategy

KP Medi-Cal For Foster Youth and Former Foster Youth

- Foster Youth Liaison is onboard and serving as a resource to County Social Workers & Public Health Nurse's (questions, escalation & coordination needs)
- Examples of inquiries:
 - Obtaining KP medical records for Foster Youth
 - Updating contact information in KP system
 - Updating legal documents (letter of adoption or court orders)
 - Accessing care when out of county/in a county without KP offices/facilities
 - General ECM questions & specific ECM enrollment status for Foster Youth
 - Information about KP dental benefits/coverage
 - Foster Youth drop in coverage
 - Rescheduling appointments/looking up existing appointments
- KP is working our Network Lead Entity, Full Circle, to provide our county agencies education related to Full Circle's ECM services & enrollment.



Medi-Cal Redetermination



Medi-Cal Redetermination



Strategy

Kaiser Permanente's Medi-Cal Redetermination Strategy is guided by a **data-driven** approach, focuses on communities with **highest needs**, leverages **existing partnerships** with proven community organizations, **addresses gaps** in state and county-funded efforts, and establishes **cross-functional partnerships across KP** to support growth and retention opportunities.

Medi-Cal Beneficiaries (Community and KP Members)



Education and Outreach

Increase awareness of redetermination process among Meditocatergraficiaries culturally

- MICATIOCATE ମୁଖିଣି ମିଣ୍ଡିମିଣ୍ଡି culturally and linguistically relevant outreach
- Leverage COVID-19 Vaccine Equity trusted messengers
- Amplify KP/other redetermination resources
- Leverage hospital navigators and Thrive Local
- Develop an events strategy, including partnerships with



On-the-Ground Enrollment

Help underserved populations
to natiocate grants to expand
covering them to support
in the community and to
support statewide advocacy

- Monitor and respond to redetermination enrollment and termination rates
- Inform external stakeholders about redetermination response, trends and opportunities

For More Information About Kaiser Permanente

Vanessa Davis

Director, Medi-Cal External Engagement

Kaiser Permanente

Medi-Cal Line of Business (510) 507-2711 (mobile phone) Vanessa.W.Davis@kp.org









MCP updates

Redetermination





For MediCal or Social Services

- Situation:
 - Member has lost MediCal Eligibility
- Solution:
 - Work with member to either three-way call or share Health Care Options:
 - **-** 1-800-430-4263
- Situation:
 - Member's MediCal was put on hold while incarcerated
- Solution:
 - Work with member to either three-way call or share Social Services Administration (SSA):
 - Local: 1-510-263-2420
 - Toll-Free: 1-888-999-4772(They go to the same place)



Resources, Reminders, and Wrap Up

Available now: ECM and CS Provider List





CalAIM PATH Care Coordination Provider List ECM and Community Supports Providers March 2024

Community Supports Providers: Quick Reference

	Alameda Alliance	Kaiser
Asthma Remediation		
Alameda County Public Health ASTHMA START. Breathe California. Evolve Emod. Roots Community Health Center.		x x
Community Transition Services/Facility Transition to Home		
East Bay Innovations. Independent Living Systems. Omatochi.		x
Serene Health Star Nursing		X X
Day Habilitation Programs		
Serene Health		Х
Environmental Accessibility Adaptations (Home Modifications)		
Assured Independence. Connect America West. Lifeline Systems Company. LifewiseCHM.		X X X
East Bay Innovations	Х	

	EAST BAY INNOVATIONS
About	East Bay Innovations (EBI) is a private non-profit organization providing services to people throughout Alameda County. EBI offers a variety of services supporting more than 500 individuals with disabilities to live as independently as possible in their own homes, to be successfully employed, and to feel a sense of membership in their community.
Location	2450 Washington Avenue, Suite 240 San Leandro, CA 94577
Website	https://www.eastbayinnovations.org/
Main Line	510.618.1580
Provider Type	Enhanced Care Management
Population of Focus	Adults At Risk for Hospital or ED Utilization Adults/Families experiencing Homelessness Adults At Risk for LTC Institutionalization Adult SNF Residents Transitioning to the Community



Upcoming TA Marketplace Vendor Fairs



Hosted by DHCS, virtual vendor fairs feature approved vendors TA Marketplace domains to learn more about their services

Domain 1: Building Data Capacity – Data Collection, Management, Sharing and Use March 28, 9 -10:30 a.m.

Advance registration is required

Domain 2: Community Supports - Strengthening Services that Address the Social Drivers of Health; and

Domain 7: Workforce – Recruiting and Retaining a Well-Prepared, High-Performing Workforce

April 9, 9 -10:30 a.m.

Advance registration is required

Domain 5: Promoting Health Equity; and

Domain 6: Supporting Cross-Sector Partnerships

April 25, 9 -10:30 a.m.

Advance registration is required

Upcoming Training



Check out to upcoming trainings from the

Alameda County Training and Development Unit (ACTDU)

Dismantling Drug Related Stigma April 11 | 10am - 12pm

Cultural Humility - From Understanding to Action April 16 | 9am - 12pm

Motivational Interviewing Pt. 1 May 7 | 10am - 12pm

Motivational Interviewing Pt. 2 May 8 | 10am - 12pm

Conflict Management and De-Escalation May 9 | 10am - 12pm







Rapid feedback poll:

What activities are you interested in for our April in-person meeting?





Thank you for joining us today!

Next Meeting: Friday, April 19 at 10am In-Person <u>Register here</u>





Office Hours





Appendix

2024 Aim & Priority Objectives



Aim Statement: Between January 1, 2024 and December 31, 2024, the Collaborative aims to increase the number of eligible members who are authorized for ECM by 15% and increase the number of Community Supports authorizations by 15%. The Collaborative will also track this progress by PoF.

Priority Objectives:

Build resources and relationships to drive community referrals to ECM and Community
Supports

Strengthen ECM and
Community Supports
provider capacity through
tools, job aids, and
education

Facilitate relationship building between providers, plans, and referral partners

Referring members to ECM and/or Community Supports



Alameda Alliance for Health

Case and Disease Management Department

Monday – Friday, 8 am – 5 pm

Phone Number: 1.510.747.4512

Toll-Free: 1.877.251.9612

People with hearing and speaking impairments

(CRS/TTY): 711/1.800.735.2929

Email (Community Supports):

CSDEPT@alamedaalliance.org

Email (ECM): ECM@alamedaalliance.org

Kaiser Permanente

Monday – Friday (closed major holidays)

9:00 am to 4:45 pm

Phone Number: 1-833-952-1916 (TTY 711)

Email: Send completed <u>referral form</u> to

REGMCDURNs-KPNC@kp.org with the subject

line "ECM Referral" or "CS Referral"